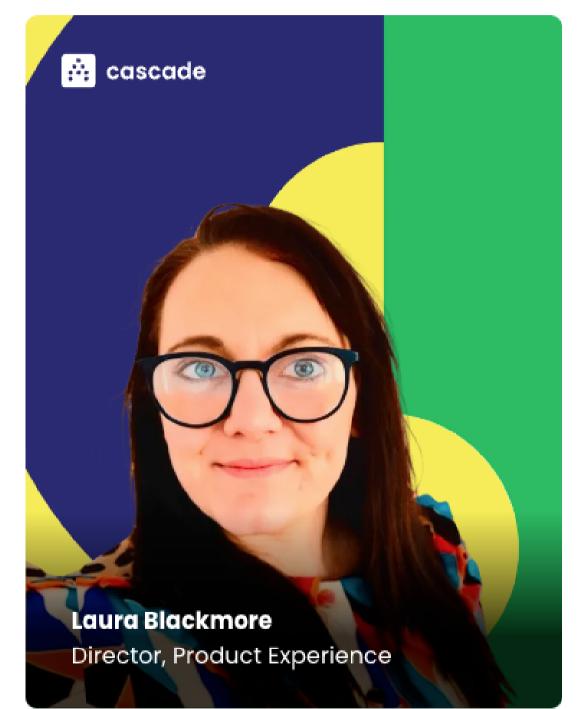
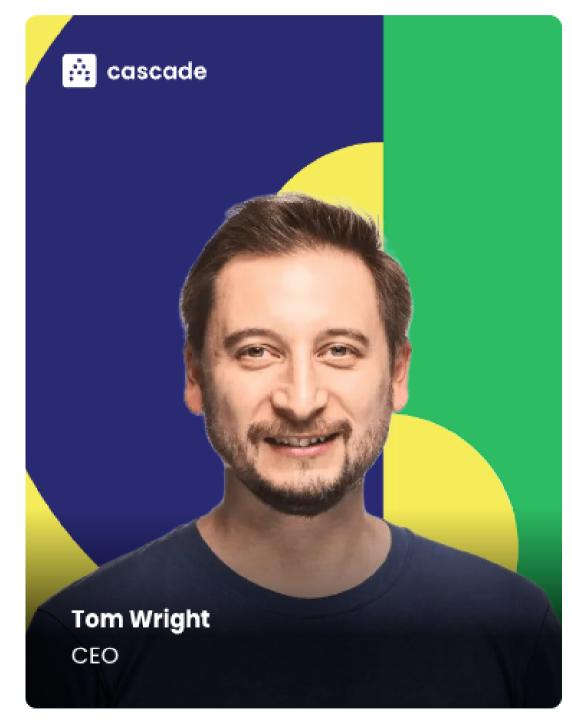
Presented by incascade Strategy Bootcamp 2023

Building a Resilient Business in 2023



Navigate the Fog of Uncertainty: Outsmart the Latest Operational Threats





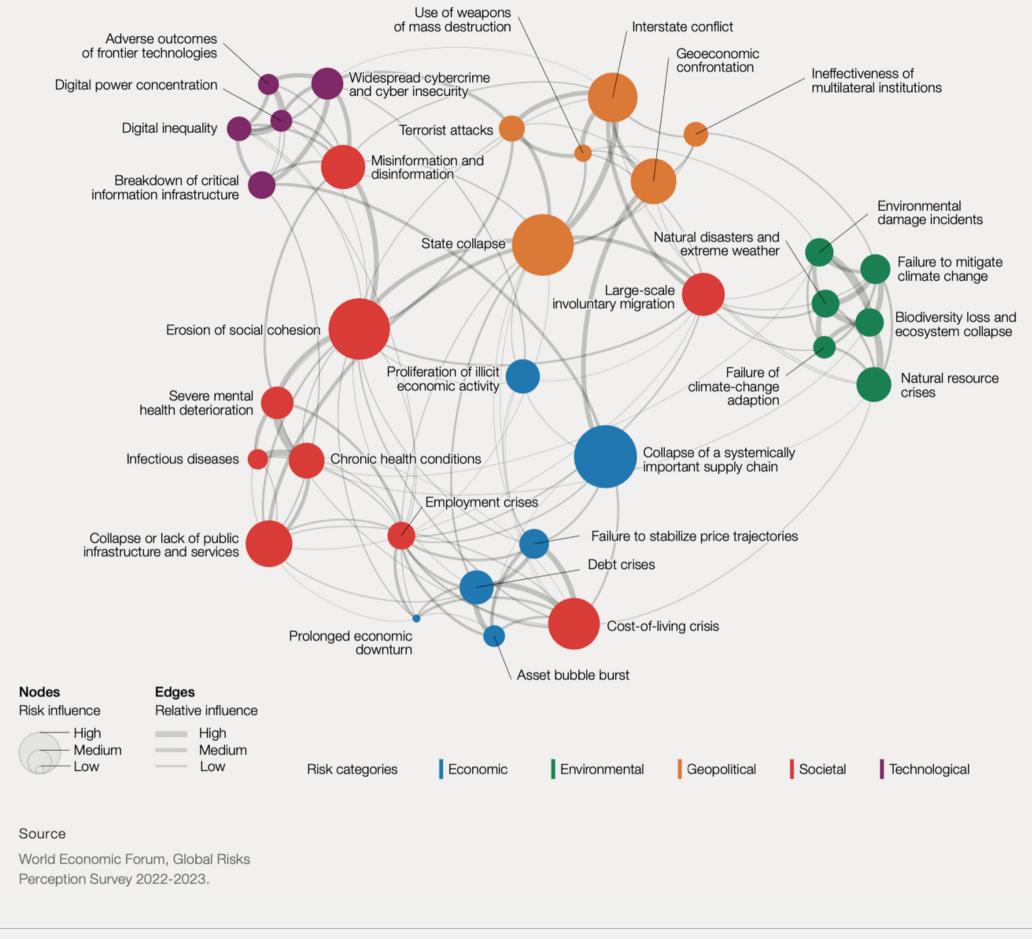


Karim Zuhri General Manager & COO

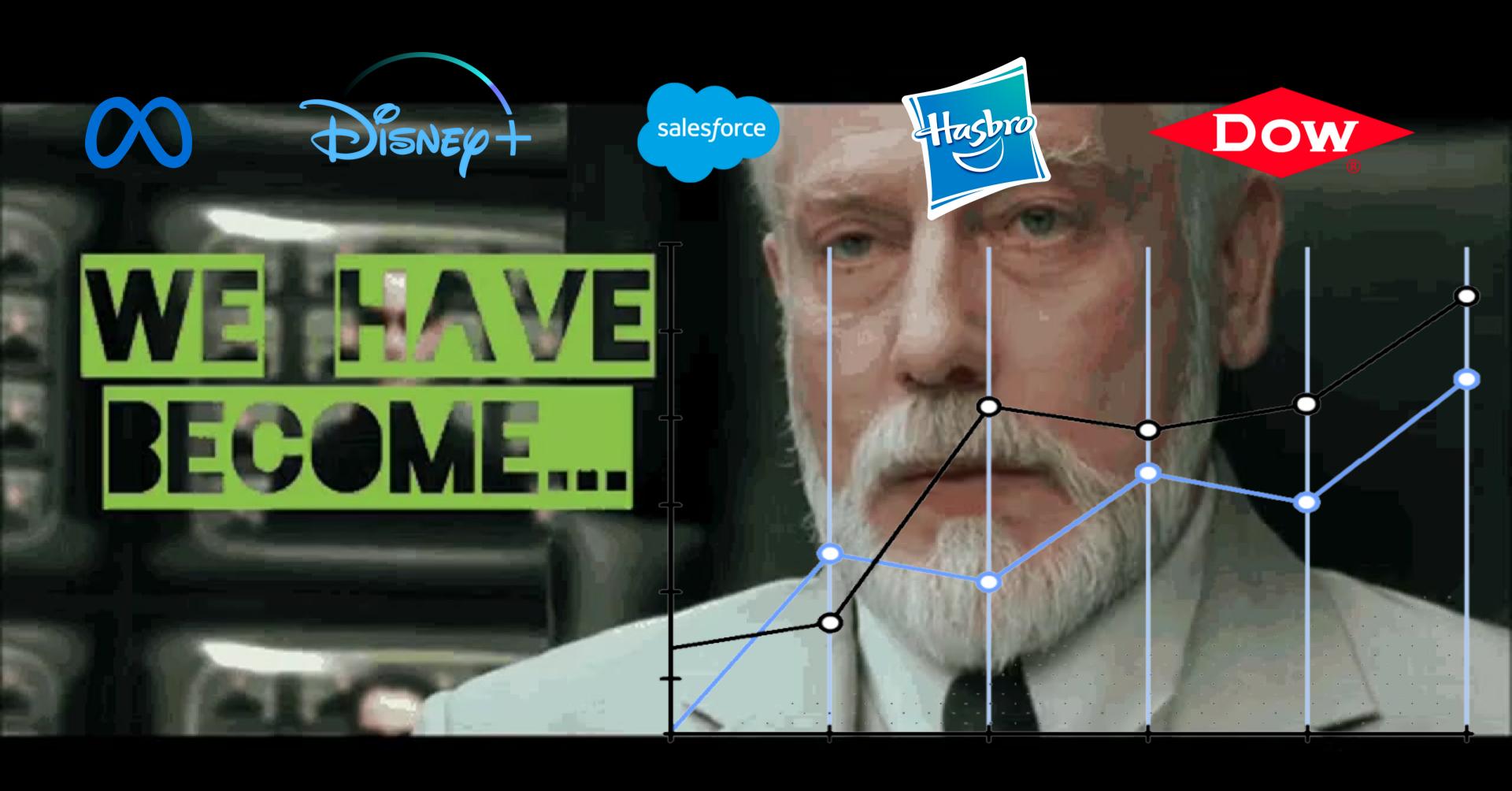
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Same Old, Same New...

The world is facing a set of risks that feel both wholly new and bizarrely familiar







THE SHIFT

2022 Adaptability

to



2023 Efficiency





But what's causing the fog?

Exponential growth of tools & data (volume + importance)

Information overload from people increasingly disconnected from each other and business outcomes

Increasing number & complexity of projects driven by macro economic & competitive pressures



Time

No. of data sources

No. of stakeholders

No. of Projects

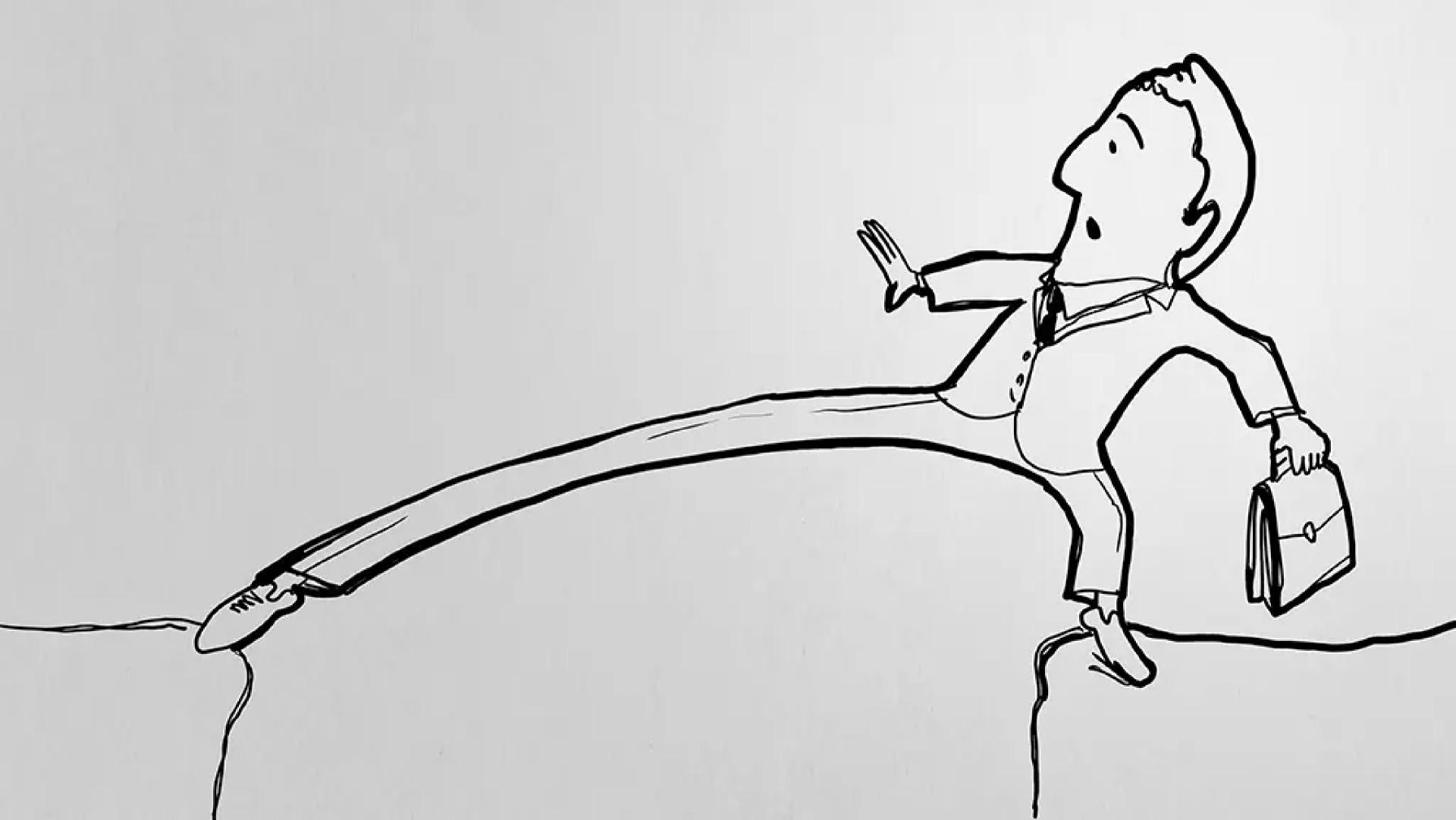
Strategy execution DONE WELL = Centralized Observability







Fast Decision







THE WORLD NO.1 STRATEGY EXECUTION PLATFORM

TM



By 2025

75

50

25

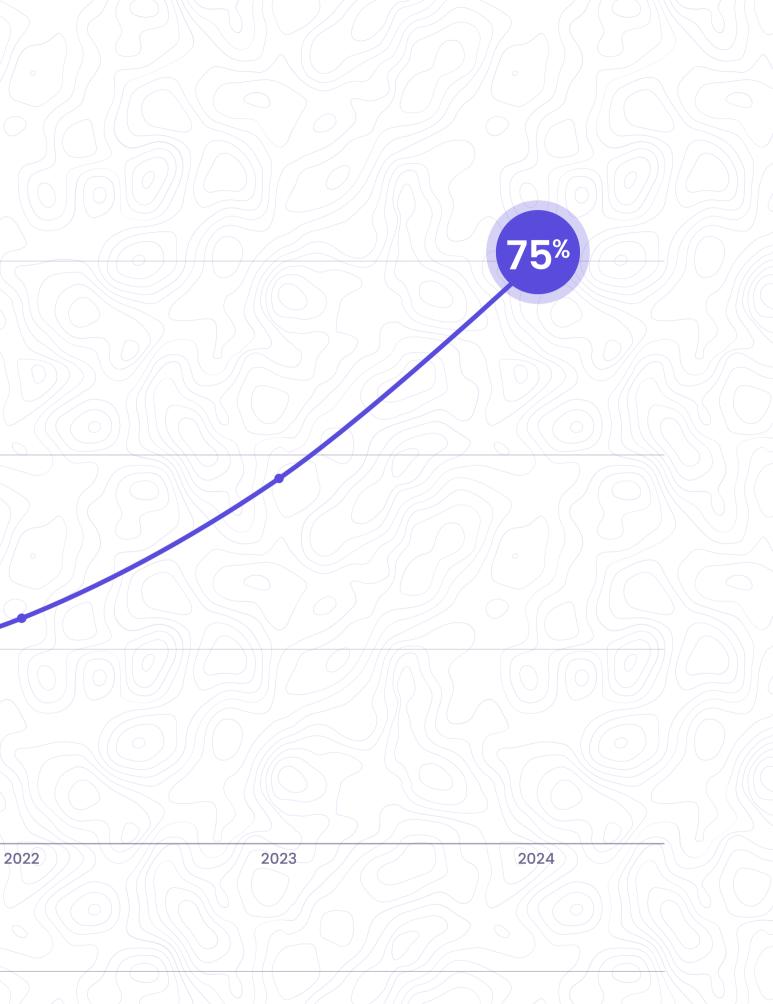
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2021

Over 75% of organizations will have adopted a holistic platform for managing strategy execution across their value chain.

*source: Momentive survey of 1,750 organizations August 2022





The Race to Centralized Observability

Run performance analysis to enable business cases & prioritization

> Implement effectiveness measures & strategic initiatives

Centralize key business metrics, strategies and financial impact

> Build alignment and relationships between teams to deliver impact.

Centralization

Diagnosis & Prioritisation





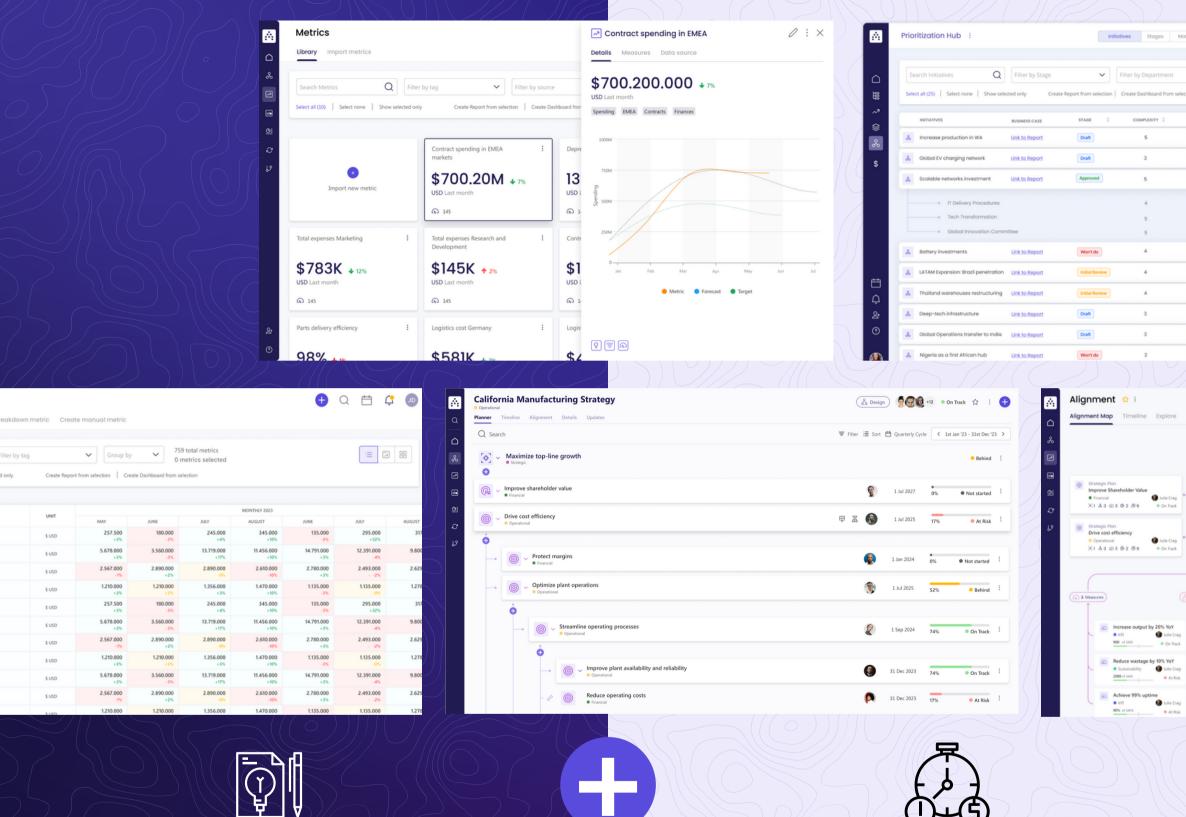
Performance & progress reporting

Observability

Real-time weekly & monthly dashboards

Chaos

Delivery Acceleration



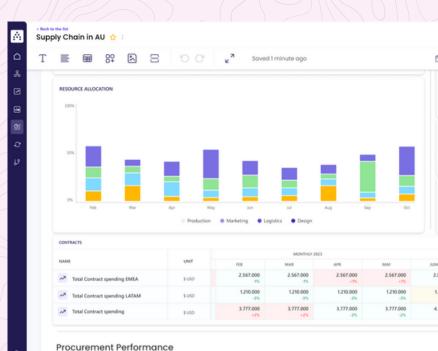




Priorities

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ix Import		Expand All Colle	ipse All	Add New Initiative
✓ Gr	oup by 🗸 🗸	352 total initiatives 0 initiatives selected		
ORITY 0	IMPACT ÷	ESTIMATED COST 👙	ESTIMATED ROL	DEPARTMENT 🔅
igh	*****	\$ 2,567,000	\$ 5,653,000	Technology
igh	****	\$ 967,000	\$ 7,428,000	Partnerships
w	****	\$ 2,145,000	\$ 9,145,000	Technology
		\$ 1,356,000	\$ 2,356,000	п
		\$ 550,000	\$ 4,550,000	Transformation
		\$ 239,000	\$ 2,239,000	Innovation
đ	***	\$ 1,560,000	\$ 3,560,000	Production
N	***	\$ 3,567,000	\$ 4,567,000	Soles
gh	****	\$ 2,456,000	\$ 4,456,000	Soles
gh	****	\$ 4,843,000	\$ 6,843,000	Production
ia i	****	\$ 6,356,000	\$ 10,356,000	Operations
ld	****	\$ 584,000	\$ 10,872,000	Design



 Generation Plan
 Operational
 (
 Coperations) & Commercial Plan

Financial

(A Montering) Commercial Plan Optimise plant op Generation Plan Improve plant availability and reliability Operational
 Diego Montoya
 X1 # 3 @ 3 @ 2 @ 6
 On Track ■ Financial ※1 ♣2 ⋒3 ₿2 ₿8 Gregory Find At Risk Distribution Mon Reduce operating costs Financial Diego Montoyi X1 & 3 & 3 & 2 & 6 & On Traci Distribution Plan
 Improve third-party engagement
 Commercial
 Commercial
 Control
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 C Upgrade frontline tooling Enablement Pedro Gonzalez On Hold On Track (), Introduce p Innovation
 Paris Naratine
 35%
 On Track Distribution Plan Maximise throughput Investigate recycling of naw materials
 Sustainability
 Pedro Gonzalez
 Worlt do
 At Risk 2 Actions Financial
 Diego Montoy
 X1 & 3 & 3 & 2 & 8 &
 On Tradi Define requirements
 Process
 Process
 Process
 Do
 Process
 On Track Commercial Plan Enhance cost efficiency Financial X1 & 3 & 3 & 2 & 5 & 0 & 0 had Operational 🦂 Pedro Gonzale In Progres Engage and assess vendors

Fast Decisions

🕂 Q 🖽 🗘 🤵



WASN'T THAT EXCITING?

Thank you for your time



